



TO WHOM IT MAY CONCERN

Meie 27.03.2026 nr 1.6-9/848-1

Certificate of Employment

This is to certify that **Kristiina Hunt** (ID code: 48512290276) has been employed at the Ministry of Social Affairs of the Republic of Estonia.
We confirm that during the periods listed below, the employee was working under a **100% (full-time) working regime** in the following positions:

Position	Department	Start Date	End Date
Head of Smart Development Department	Smart Development Department	01.01.2019	13.05.2023
Head of Strategic Planning	Strategy and Budget Department	01.11.2015	31.12.2018
Head of Development	Development and Personnel Department	01.02.2013	31.10.2015
Development Adviser	Development and Personnel Department	01.02.2011	31.01.2013

This certificate is issued at the request of the employee for the purpose of proving professional experience for the selection procedure of **Senior Finance and Budget Officer** (Ref. eu-LISA/25/TA/AD7/14.1).

Should you require any further information, please do not hesitate to contact our Human Resources department at info@sm.ee.

(digitally signed by:)

Kairi Nodapera
Human Resources Manager

Lisa:

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